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ANNUAL REPORT

2018/2019









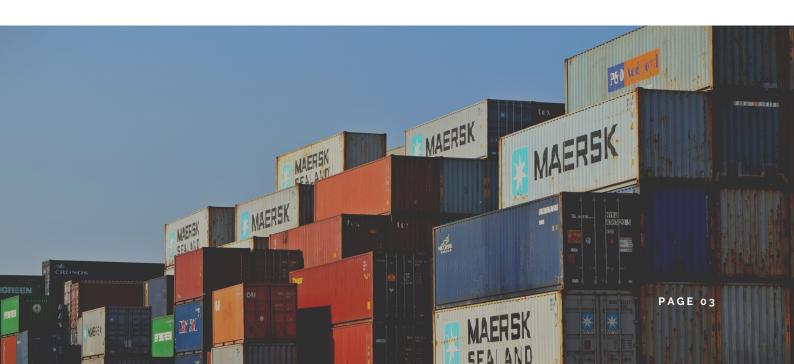
CY TUNG International Centre for Maritime Studies 董浩雲國際海事研究中心



2018/2019 ANNUAL REPORT

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董浩雲(1912-1982),中國現代遠洋航運先驅,白手興家,數十年間建立起 擁有巨輪 150多艘、載重量超過一千一百萬懶的航運王國,先後創辦中國 航運,金山輪船及東方海外等航運公司。董先生旗下船隊有貨欄船,油輪 及散裝乾貨船等,包括迄今為止世界最大油輪 海上巨人"號,董浩畫受 中華傳統藥陶,一生重視家庭,珍惜友情,熱愛文化,支持教育。1971年 購置改造著名的"伊利莎伯皇后"號,創辦"海上學術",學翻經營機構 雖幾經更替,海上大學至今一直運作。

"作為炎黃子孫,他隻身奮鬥,把世界當作他的戰場、他的課堂、他的領導。 他為中國人贏得了尊嚴和驕傲。"

(董浩雲:理想與成就), 1995, 頁101

C. Y. Tung (1912-1982), the shipping pioneer of contemporary China, built up an empire comprising a fleet of over 150 ships totaling eleven million tons, making him one of the largest independent shipowners of his time. The companies he founded, Chinese Maritime Transport, Island Navigation and Orient Overseas Container Line are still active today. His fleet included container vessels, tankers and bulk carriers including M. T. "Seawise Giant", constructed in 1979, and still the largest ship in the world. Imbued with a profound sense of his Chinese heritage, C. Y. Tung valued, above all education, family values and lasting friendship. His contribution to the education sector is best remembered by the conversion of the former liner "Queen Blizabeth" into the arcity" in 1971. While other vessels have replaced the original iner, and

About CY Tung International Centre for Maritime Studies

With the passion for creating a world-class heartland of maritime studies, education and consultancy in the Asian region, the Department of Logistics and Maritime Studies (LMS) at The Hong Kong Polytechnic University (PolyU) established the International Centre for Maritime Studies (ICMS) in 2005.

Developed under PolyU's Area of Strategic Development (ASD) Scheme, ICMS is the first of its kind in Hong Kong. The founding of ICMS also underlines the determination of PolyU and the Department to play an essential role in supporting China's 11th Five-Year Plan which has identified logistics as a major strategic direction of national economy and its commitment to the development.

At the same time, ICMS strives for supporting Hong Kong to reinforce its role as a world-renowned international maritime Centre. Recently, ICMS aims to enhance the research expertise in and provide a supporting platform for conducting research on the Belt and Road Initiative and Guangdong-Hong Kong-Macao Greater Bay Area.

Since its establishment, ICMS has actively conducted various activities in the well-defined strategic areas, including research, teaching and consultancy, with encouraging results accomplished. In 2007, ICMS was named after the late Mr. C. Y. Tung as the CY Tung International Centre for Maritime Studies (董浩 雲國際海事研究中心), in appreciation of a pledge of HK\$10 million from The Tung Foundation for the Centre's further advancement.

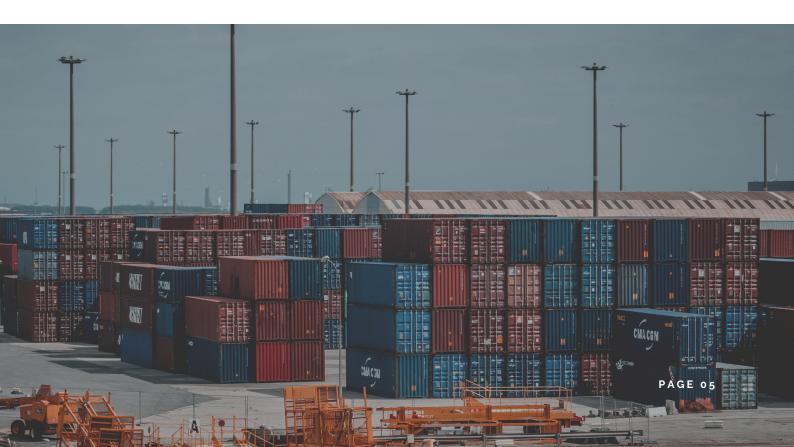
With the generous donation, ICMS undertook an expansion in the academic year of 2007/2008. Resided on the PolyU campus, the renovated Centre engages an area of approximately 530 square metres on the 4/F of CD Wing. With enhanced facilities, it gears towards providing maritime resources and support for the Department's students, academics, industrial partners and the maritime community as a whole.

Mission & Aims

Since its inception, the Centre has had a very clear mandate to establish itself as an international leading maritime centre that excels in professional education, research and partnership for the benefits of maritime, logistics and related sectors by:

- Advancing the professional knowledge to meet the changing needs of maritime, logistics and related sectors
- Supporting maritime community in which all members can excel through education, research and consultancy
- Drawing on the Centre's expertise and connections to provide analysis and policy evaluation on shipping, logistics and ports for the local and the regional governments and industries
- Forging new partnership with other institutions and further promote industrial and academic collaboration

The Centre aims to provide both a quality and comprehensive maritime education and engage in application-oriented research, professional training and consulting activities, as well as promoting collaborations between industries, government agencies, and academic organisations. In addition, the Centre provides training courses and organises the International Forum on Shipping, Ports and Airports (IFSPA) and seminars.



Structure & Organization



Steering Committee

The Centre is governed by the Steering Committee (chaired by Dr. C.C. Tung, The Tung Foundation's Representative) which also serves to provide guidance and advice on its development.

Chairman

Dr Chee-Chen Tung, Chairman (Donor representative, The Tung Foundation)

Membership 2018-2019

Mr Alan Tung (Donor representative, The Tung Foundation) Mr Andy Tung (Donor representative, The Tung Foundation) Prof. Philip C.H. Chan (Former Deputy President and Provost, PolyU) Ir Prof. T.C. Edwin Cheng (Dean, Faculty of Business, PolyU) Prof. Andy C.L. Yeung (Head, LMS, PolyU) Prof. Chin-Shan Lu (Director, C.Y. Tung ICMS, PolyU)

Management Committee 2018-2019

Prof. Andy C.L. Yeung Prof. Chin-Shan Lu Ir Dr T.L. Yip Dr Petrus Choy Dr Stephen Li Dr Hans Shuaian Wang Dr Dong Yang Dr Kelvin K. L. Pang Dr Johnny C. L. Wan

Our Operational Management

With the support of the ICMS Management Committee, The Director (Prof. Chin-Shan Lu) oversees the strategic development and implementation of the Centre and Ir Dr T.L. Yip as Deputy Director responsible for academic and industrial frontiers. The administrative staff of the Centre support its daily operations, encompassing research and training initiatives, funding bidding, marketing activities, conference organization and laboratories administration.

International Forum on Shipping, Ports and Airports (IFSPA) 2019

From time to time, ICMS organises and participates in international conferences and seminars with the view to raise the profile of maritime industries locally and strengthen Hong Kong's role as an international maritime centre.

The "International Forum on Shipping, Ports and Airports" (IFSPA) is an annual event jointly organised by ICMS and the Department, aiming to invite international academies and practitioners to discuss and exchange views on issues related to global maritime and aviation economics, policy and management. The function also serves as a good platform for networking and promoting academic-industry collaboration.

The roots of IFSPA can be dated back to 2006. Its main objective is to develop an annual global research event for shipping, port operation, airport, logistics, and supply chain management studies, as well as being an important and practical agenda which are of interests to the industries.

Proudly celebrating the 80th anniversary of The Hong Kong Polytechnic University (PolyU) in 2019, the CY Tung International Centre for Maritime Studies (ICMS) and the Department of Logistics and Maritime Studies (LMS) of The Faculty of Business (FB) were organising the 10thInternational Forum on Shipping, Ports and Airports (IFSPA) 2019 in Hong Kong, from 20 to 24 May 2019.

Themed "Beyond Breakthroughs, above Excellence", IFSPA 2019 was devoted to providing an interactive platform for international universities, institutions, industry leaders, global stakeholders and related associations to collaborate and discuss economic, environmental, policy and management issues. Delegates were exposed to prompt presentations from renowned keynote speakers who were addressing issues such as areas of emerging technologies, electric vehicles, transportation infrastructure planning and investment, airport scheduling, and intercity connectivity.

With a comprehensive agenda over the 5-day period, delegates benefited from a stimulating event that has been carefully crafted to inspire collaboration and the transfer of best research practice. A total of 5 keynote sessions, 2 industrial sessions, 3 special sessions, 2 school sessions, and 20 parallel sessions were hosted. More than 150 participants from all around the world.



Training Courses on Business of Shipping and Logistics

The "Business of Shipping and Logistics" is included in the pre-approved list of the "Professional Training and Examination Refund Scheme" under Maritime and Aviation Training Fund (MATF) of the Transport and Housing Bureau. The training course on the "Business of Shipping and Logistics" was successfully completed on 1-22 September 2018 and 21 September-12 October 2019. The course is suitable for new entrants to the shipping and logistics industry. Course modules include Maritime Economics and Shipping Markets, Global Sourcing and Supply Management, Marine Insurance in Shipping and Transport Logistics, Finance for Shipping, Container Ports and Cargo Management, Law of Carriage of Goods by Sea, Shipping Revenue and Costs, Sales and Marketing in Container Shipping. Participants came from the companies of OOCL, Tai Chong Cheang Steamship Co. (H.K.) Ltd, Wallem Shipmanagement Ltd, Michelle International Transport Co., Ltd., Pacific Basin Shipping (HK) Ltd and others.



2018 Training Course for the Business of Shipping and Logistics by The CY Tung International Centre for Maritime Studies

Date	Time	Session	Instructor	
1 Sep 2018	09:00 - 13:00	Global Souring and Supply Management	Dr. Stephen Ng	
	14:00 - 18:00	Container Ports and Cargo Management	Mr. Wing-chiu Lam	
8 Sep 2018	09:00 - 13:00	Marine Insurance in Shipping and Transport Logistics	Mr. Raymond T C Wong	
	14:00 - 18:00	Shipping Revenue and Costs	Mr. Jagmeet Makkar	
15 Sep 2018	09:00 - 13:00	Maritime Economics and Shipping Markets	Mr. Jagmeet Makkar	
	14:00 - 18:00	Sales and Marketing in Container Shipping	Mr. Michael Lee	
22 Sep 2018	09:00 - 13:00	Law of Carriage of Goods by Sea	Dr. S. K. Tai	
	14:00 - 18:00	Finance for Shipping	Mr. Jagmeet Makkar	

2019 Training Course for the Business of Shipping and Logistics by The CY Tung International Centre for Maritime Studies

Date	Time	Session	Instructor	
21 Sep 2019	09:00 - 13:00	Global Souring and Supply Management	Dr. Stephen Ng	
	14:00 - 18:00	Container Ports and Cargo Management	Mr. Wing-chiu Lam	
28 Sep 2019	09:00 - 13:00	Marine Insurance in Shipping and Transport Logistics	Mr. Raymond T C Wong	
	14:00 - 18:00	Shipping Revenue and Costs	Dr Judy Tong	
5 Oct 2019	09:00 - 13:00	Maritime Economics and Shipping Markets	Mr. Jagmeet Makkar	
	14:00 - 18:00	Sales and Marketing in Container Shipping	Mr. Michael Lee	
12 Oct 2019	09:00 - 13:00	Law of Carriage of Goods by Sea	Dr. S. K. Tai	
	14:00 - 18:00	Finance for Shipping	Mr. Jagmeet Makkar	

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Belt and Road Initiatives (BRI) Forum - Session 1 - 4

This is a forum of a series of four bimonthly sessions with a theme of "Belt and Road Initiative" (BRI), which is jointly organized by The Hong Kong Logistics Management Staff Association (HKLMSA), CY Tung International Centre for Maritime Studies, PolyU (ICMS) and the Hong Kong Seamen's Union (HKSU). It employs the Interdisciplinary Learning/Back-to-Basics (IDL/B2B) methodology and the sessions are conducted in an open forum case study with interactive question and answer (Q&A) discussions. It is a platform for those from all sectors of the Hong Kong economy, businessmen, eminent professionals, academics and even students, to explore what BRI offers them, and to share their expertise and valuable experience in realizing the opportunities through application of the BRI Triangle Theory of "Politics, Economics & Culture". There are 4 sessions in total:

Date	Торіс
22 June 2018	BRI - Concept, Objective and Realization
23 August 2018	Logistics Development in Hong Kong - Challenges & Future under BRI
18 October 2018	The Role & Opportunities for Maritime & Other Service Providers under BRI
13 December 2018	The Role & Opportunities for Maritime & Other Service Providers under BRI (Session II)







Belt and Road Initiatives (BRI) Forum - Session 1

This is the second series of the of four bimonthly sessions "Belt and Road Initiative Forum (BRIF)", which is jointly organized by The Hong Kong Logistics Management Staff Association (HKLMSA), CY Tung International Centre for Maritime Studies, PolyU (ICMS) and the Hong Kong Seamen Union (HKSU). It employs the Interdisciplinary Learning, Back-to-Basics and Interdisciplinary Learning Interlink (IDL/B2B/ILI) Methodology and the sessions are conducted in an open forum case study format with interactive question and answer (Q&A) discussions. It is a platform for those from all sectors of the Hong Kong economy, businessmen, eminent professionals, academics and even students, to explore what BRI offers them, and to share their expertise and valuable experience in realizing the opportunities through application of the BRI Triangle Theory of "Politics, Economics & Culture".

The Inaugural (1st) Session of the BRI Forum II is on "BRI General Theory (BRIGT) & Greater Bay Area (GBA)". It uses the BRIGT to explain the "Vision & Realization" of the BRI through the BRI Triangle and its IDL/ILI Methodology. The session examines the Greater Bay Area and the role designated for Hong Kong in it under the BRI. There are case studies on the many challenges ahead in the process of realization.







Maritime Seminar on "Upcoming Opportunities in Autonomous Ship, Marine Insurance and Southeast Asia"

To strengthen Hong Kong's position as an international maritime centre in Asia, it is important to grasp the dynamic trends and opportunities in the future. The maritime seminar on "Upcoming Opportunities in Autonomous Ship, Marine Insurance and Southeast Asia" was held on 22 November 2018, from 7:00 p.m. to 9:30 p.m. The objectives were to share the issues of autonomous ship, loss and indemnity in marine insurance, current developments and opportunities in Southeast Asian's port market, as well as explore their underlying interconnections with new economic order and the future outlook.

A panel of renowned speakers from the CY Tung International Centre for Maritime Studies of The Hong Kong Polytechnic University provided insights on the further development of the maritime industry. Different aspects of maritime business, with topics including: Loss and Indemnity in Marine Insurance, Port Development in Southeast Asia and "One Belt One Road" as well as Maritime Autonomous Ship - its Implementation and Opportunities for Hong Kong were covered during the session.

Keynote Speakers



Dr. Stephen Li

Topic: Loss and Indemnity in Marine Insurance

Dr. Stephen Y K Li spent ten years at sea as Master and Deck Officer in the Merchant Navy. He Joined the Marine Department of Hong Kong in 1987 and has served as a number of posts as examiner for masters and mates, marine accident investigation and a General Manager of the Shipping Registry. Dr. Li has attained the degree in Doctor of Philosophy in 2002 with the University of Plymouth in the United Kingdom. After retirement from Marine Department, he obtained the qualification as Barrister of the High Court in 2017.



Dr. Simon Su

Topic: Port Development in Southeast Asia and "One Belt One Road"

Dr. Simon Su is the Managing Director of ASA Projects Ltd. He has more than 2 decades' industry and research experience, and is an economist and a strategist by training. He was previously the Director and Chief Economist of BMT Asia Pacific for 10 years and the General Manager of GHK (Hong Kong) Ltd., where he spent over 7 years.



Dr. Fung Ka Shuen

Topic: Maritime Autonomous Ship – Its Implementation and Opportunities for Hong Kong

Dr. Fung is interested in marine engineering. He is a Committee Member of Hong Kong Institute of Marine Technology since 2001 and became the Hon. Secretary since 2009. He has various publications on MARPOL and marine engineering; and received ECF for studying marine emission at container terminal. He was the Hon Secretary of the international conference 7th Pan Asian Association of Maritime Engineering Societies (7th PAAMES), Advanced Maritime Engineering Conference 2016 (AMEC216) held in Hong Kong.

Moderator



Mr. Wong Cho Hor

Mr. Wong Co Hor is the Director of Five Oceans Maritime since the Company started. He reads Economics and International Relations at University College London and is responsible generally for all aspects of ship-management and logistics business, but in particular for all corporate, legal, insurance and project financing matters. He is currently an executive committee member of the Hong Kong Logistics Management Staff Association. He was appointed Sector Specialist for Transport & Logistics buy the Hong Kong Council for Accreditation of Academic Qualifications until 30 June 2010. He currently specializes in the Belt & Road Initiative with his BRI General Theory (BRIGT) released on 22nd June 2018.

Maritime Seminar on "Navigate through the rough sea: What are the plans and concerns of maritime mutual insurers in Asia?"

This seminar aims at enriching insurance practitioners and maritime stakeholders' understanding on the P&I Club's market development in Asia and the major concerns of P&I Club/ shipping industry. Speakers from International Group of P&I Clubs, UK P&I Club Gard (HK) Ltd and Britannia P&I will provide insights on topics including:

- The International Group of P&I Clubs Pooling claims to give confidence to shipowners worldwide as well as reflecting the needs of the Asian markets
- Geopolitical Risks the impact of global politics on maritime trade & insurance
- Sustainable maritime development A marine insurer's role
- Automation in Shipping New and emerging risks in a world of robots, drones and cybersecurity

Details of the seminar are as follows:

Date	21 November 2019 (Thursday)
Time	14:00-17:00
Venue	CityU SCOPE Admiralty Learning Centre, Room UT, 8/F United Centre, 95 Queensway, Admiralty, Hong Kong

Speakers



Nick Shaw Chief Executive Officer, International Group of P&I Clubs



Seán Geraghty Regional Syndicate Manager, UK P&I Club



Thorbjörn Emanuelsson Vice President, Underwriting Gard (HK) Ltd



Richard Inman Associate Director, Underwriting, Britannia P&I

Maritime Seminar on "Embracing the Changing Dynamics"

This is a 90-minute seminar presented by Institute of Chartered Shipbrokers, Hong Kong. The C.Y. Tung International Centre for Maritime Studies, PolyU (ICMS) is one of the supporting organisations. The subtle yet "future-significant" changes that have the potential to affect the way business is conducted, are often overlooked. Understanding the impact of forthcoming, or even "future-possible" financial and environmental regulations, the rise of populist & inward-looking leadership trends, increasing distrust among nations, reductions in the seaborne trade multiplier, staged impact of BRI, digitalisation, analytics etc., are critical for strategic decision-making processes.

The rapid rate of change is further expected to cause disruptions even in the maritime industry, traditionally known for its resistance and reactive nature. The talk emphasises upon "Think-Economic" & "Think-Risk" concepts with real life examples, before opening the floor for joint discussion. Some of the topics that will be covered include:

- Brief introduction to drivers of freight equilibrium
- IFRS 16 Changing landscape and its significant business implications
- Environmental regulations: identifying the weakest yet critical links
- Moving towards Alternate Dispute Resolution methods
- Short-, medium- and long-term impact of the Belt Road Initiative
- Change in the make-up of GDP and corresponding impact on international trade
- Think-Economic & Think-Risk concepts

Event Details:

Date	21 November 2019 (Thursday)
Time	10:30-12:00
Venue	14/F, Hong Kong Management Association Fairmont House, Cotton Tree Drive Central, Hong Kong

Maritime Business Review (MABR) (Launched in July 2016)

The Centre launched the publication of Maritime Business Review in 2016, a guarterly academic journal. Professor Lu, the Director of the Centre, is the Editor-in-Chief. This journal covers a broad range of elements of maritime business and uses multi-disciplinary approach, including Shipping market analysis and forecasting; Customer/shipper management; Shipping marketing strategy; Innovation management; Maritime security; Safety management; Shipping finance; Marine insurance; Ship chartering; Bulk shipping; Fleet management; Maritime education and training; Human resource management; Strategic alliance; Intermodal transport operations; Port management and operations; Terminal management; Green port; Cruise operations and management; Shipping sustainability and social responsibility; Technology in maritime business; and Maritime policy and international shipping conventions.

The journal has been listed in the Scopus Index and Emerging Sources Citation Index (ESCI) in Clarivate Analytic, Web of Science. The journal information please visit:

http://www.emeraldgrouppublishing.com/services/publishing/mabr/index. htm



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Gi-Tae Yeo Graduate School of Logistics, Incheon National University, Korea

Transportation Management College, Dalian Maritime University, China

Participations – Partial list

- 2018 World Transport Convention in Beijing (19-21 June 2018)
- Day of the Seafarer 2018 (25 June 2018)
- International Transportation Economics Association (ITEA) Conference 2018 (25-29, June 2018)
- Academic Exchange with Texas A & M University in USA (18-19 October 2018)
- Strait and Hong Kong Conference on Economics and Trade by the Ocean University of China (3 November 2018)
- Hong Kong Maritime Week Orienteering Race 2018 (18 November 2018)
- Annual General Meeting of the Association of Hong Kong Shipowners Association (19 November 2018)
- Asian Logistics and Maritime Conference 2018 (20-21 November 2018)
- Forum on Maritime Professionals in the Modern Era and Outlook Hong Kong Maritime Week (21 November 2018)
- Transport Safety Forum by Wuhan University of Technology (25 November 2018)
- RMIT-Inha JRI-ZJU joint Belt and Road Conference in RMIT University, Melbourne, Australia (10-12 December 2018)
- Academic Exchange with the Macau University of Science and Technology (18 January 2019)
- GBA Alliance Meeting at Jinan University (30 March 2019)
- Conference of the International Forum on Shipping, Ports and Airports (IFSPA) 2019 (20-24 May 2019)
- Academic Exchange with the National Penghu University of Science and Technology (24 May 2019)
- Academic Exchange with the National Kaohsiung University of Science and Technology (27 May 2019)
- Jade Yachts Shipbuilding Corp at Kaohsiung Port (27 May 2019)
- The Hong Kong Logistics Management Staff Association 33rd Annual Dinner (6 July 2019)
- Maritime and Aviation Internship Scheme Cocktail Reception by The Hong Kong Transport and Housing Bureau (19 July 2019)
- The Institute of Seatransport Summer Drinks (23 August 2019)
- The 2nd International MICE Conference & Forum 2019 in Chiang Mai University (28-30 August 2019)
- The 110th Anniversary Celebration of Shanghai Maritime University (20-21 October 2019)
- Asian Logistics and Maritime Conference 2019 (19-20 November 2019)
- ICS Hong Kong Branch Christmas Dinner (10 December 2019)
- Annual General Meeting of the Institute of Seatransport cum Christmas Lunch (20 December 2019)

Participations – Photos Gallery

International Transportation Economics Association (ITEA) Conference 2018 (25-29 June 2018)



(IT	EA	International Transportation Economics Association	

Prof. Marc Ivaldi Foulouse School of Economics Jniversité Toulouse 1 - Capitole Janufacture des Tabacs 11, Allée de Brienne 1000 Toulouse, France Direct line: +33 5 61 12 85 92 Smail: marc.ivaldi@tae.fr.eu

Subject: ITEA Conference, Hong-Kong, June 2018

To whom it may concern, We are grateful for the generous support the International Transportation Economics Association (ITEA) has received from the International Centre for Maritims Studies (ICMS) for the organization of the ITEA conference hosted by the Department of Logistics and Marines Studies of the Hong Kong Polyteknic University. The support of ICMS was crucial for the success of this conference. We wish the ICMS all the best for their future activities.

her 12, 2018

In Toall

Marc Ivaldi President of the International Transportation Economics Association

Strait and Hong Kong Conference on Economics and Trade by the Ocean University of China (3 November 2018)



Asian Logistics and Maritime Conference 2018 (20-21 November 2018)





Maritime and Aviation Internship Scheme Cocktail Reception by The Hong Kong Transport and Housing Bureau (19 July 2019)





The 2nd International MICE Conference & Forum 2019 in Chiang Mai University (28-30 August 2019)



The Hong Kong Logistics Association 2019 Annual Dinner (20 September 2019)





H.





CONNECT AND INNOVATE: NAVIGATING CHALLENGING TIMES 聯繫與創新 於挑戰中航行

> r lines per week 1櫃船服務

Visitation to the Centre

The Centre is open for public to visit. Many different groups were interested in the logistics and maritime. They came here and visited the Marine Simulation Laboratory, experienced a virtual marine environment for ship handling training. For examples,

- Dalian Maritime University (17 January 2018)
- High school principals and teachers on PolyU Counsellors Days (23 March 2018)
- Dr. Safdar Ali Shah from the Higher Education Commission of the Government of Pakistan and Mr. Fareha Yusuf, Beaconhouse School System (26 March 2018)
- Professor and Director Kent Gourdin from the College of Charleston in USA (7 May 2018)
- Professor Liu Jing-Xian (劉敬賢院長), Dean of School of Navigation, from the Wuhan University of Technology in China (24 August 2018)
- Emerald Publisher (4 October 2018)
- Dr. Zhang Peng-Fei from the Warash School of Maritime Science and Engineering, Solent University in the United Kingdom (1 November 2018)
- University of Derby (23 January 2019)
- Kwok Tak Seng Catholic Secondary School (19 February 2019)
- Professor Wen Miin-Jye, Director of the Institute of International Management, from the National Cheng Kung University in Taiwan (4 July 2019)
- Professor Zheng Shi-Yuan from the Shanghai Maritime University (23 July 2019)
- Dr. Bing WU from the Wuhan University of Technology and Dr Wei HE from the Minjiang University visiting the Centre (31 July 2019)
- Guangzhou Maritime University (2 August 2019)
- Professor Liao Chun-Hsiung from the Department of Transportation and Communication Management Science of the National Cheng Kung University and Professor Yen Jin-Ru from the Department of Shipping and Transportation Management of the National Taiwan Ocean University in Taiwan (9 August 2019)











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